

Three Best-in-Class Businesses. One Mission: Safeguarding Global Health®

Our Commitment to Safeguarding Global Health®

Sotera Health Company (NASDAQ: SHC) is a leading global provider of mission-critical end-to-end sterilization solutions, lab testing and advisory services for the healthcare industry. The name Sotera Health was inspired by Soteria, the Greek goddess of safety, and reflects the Company's unwavering commitment to its mission, Safeguarding Global Health®. With a combined tenure across our businesses of nearly 200 years and our industry-recognized scientific and technological expertise, we help to ensure the safety of millions of patients and healthcare practitioners around the world every year.

Global Leader Positioned for Sustainable Growth

<p>Serviceable addressable market of ~\$18 billion¹</p>	<p>Supporting customers in an increasingly regulated industry</p>	<p>63 facilities in close proximity to customers' point of distribution</p>	<p>Expanding cross-business unit initiatives to provide greater customer value</p>
<p>Aligned with macroeconomic healthcare trends without payor reimbursement risk</p>	<p>Revenue growth every year since 2025, with full-year 2025 Adjusted EBITDA margins of over 50%²</p>	<p>Growth-minded, operational-efficiency focused</p>	<p>Balancing growth investments while preserving a strong and resilient balance sheet</p>

Our Three Businesses

STERILIZATION SERVICES <i>Global leader in sterilization services</i>		LAB SERVICES <i>Global leader in lab testing & advisory services</i>	
<p>Sterigenics</p>	<p>Nordion</p>	<p>Nelson Labs</p>	
Comprehensive sterilization services	Gamma technologies	Expert lab testing and advisory services	
Provider of essential and government-mandated sterilization services	Global leader in supply of cobalt-60, the key input for gamma sterilization	Provider of mission-critical medical device and pharmaceutical lab testing and advisory services	
49 locations 2,000+ customers	2 locations ~40 customers	12 locations ~3,000 customers	

Our Values



SAFETY



PEOPLE



CUSTOMER FOCUS



INTEGRITY



EXCELLENCE

Macro trends create opportunity for further growth

- Favorable demographic trends for healthcare utilization worldwide
- Growth in R&D spending and innovation across healthcare
- Increasingly complex supply chains and regulatory environment
- Shift to networked and comprehensive service providers by original equipment manufacturers (OEMs); increasing customer share of wallet

Our global customers trust and value our expertise, creating deep relationships

900+ laboratory tests

70% of Sterigenics and Nelson Labs' combined revenue comes from shared customers³

Customers include 9 of the top 10 pharma companies³

Customers include more than 40 of the top 50 medical device companies³

51 sterilization facilities

12 lab & advisory service locations

Sotera Health
Safeguarding Global Health®
Deep market focus
Significant industry expertise
End-to-end solutions

Our integrated offering creates end-to-end solutions across the healthcare value chain



R&D, materials and packaging optimization



Pre-FDA filing tests and clinical trials



Product manufacturing



Sterilization



Quality control tests



Distribution

Customers coordinate transportation and logistics



1. Management Estimates, 2024.

2. Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial terms that are not based on any standardized methodology prescribed by GAAP. Adjusted EBITDA margin is equal to Adjusted EBITDA divided by net revenues, and is based on figures for the year ended December 31, 2025.

3. Based on YTD revenue as of December 31, 2025.